## THE OFFICE OF REGULATORY STAFF DIRECT TESTIMONY

**OF** 

SHARON G. SCOTT

**AUGUST 17, 2011** 



#### **DOCKET NO. 2011-47-WS**

Application of Carolina Water Service, Inc. for Approval of an Increase in Its Rates for Water and Sewer Services Provided to All of Its Service Areas in South Carolina

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1		DIRECT TESTIMONY OF SHARON G. SCOTT
2		FOR
3		THE OFFICE OF REGULATORY STAFF
4		<b>DOCKET NO: 2011-47-WS</b>
5		IN RE: APPLICATION OF CAROLINA WATER SERVICE, INC. FOR
6	Al	PPROVAL OF AND INCREASE IN ITS RATES FOR WATER AND SEWER
7		SERVICES PROVIDED TO ALL OF ITS SERVICE AREAS IN SOUTH
8		CAROLINA
9		
10	Q.	PLEASE STATE YOUR NAME, BUSINESS ADDRESS, AND
11		OCCUPATION.
12	A.	My name is Sharon G. Scott. My business address is 1401 Main Street,
13		Suite 900, Columbia, South Carolina, 29201. I am employed by the South
14		Carolina Office of Regulatory Staff ("ORS") as Senior Manager for Rate Cases.
15	Q.	PLEASE STATE YOUR EDUCATIONAL BACKGROUND AND
16		EXPERIENCE.
17	A.	I received a Bachelor of Science in Business Administration, with a major
18		in Accounting from the University of South Carolina in May 1983 and a Master
19		of Business Administration from Webster University in May 2000. I began my
20		career with the South Carolina Public Service Commission ("Commission") in
21		July 1983. While employed there, I participated in numerous rate cases and
22		various other filings for electric, gas, telecommunications, water and wastewater
23		utilities. In January 2005, I began my employment with ORS and became

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- manager of Water and Wastewater and Telecommunications Audits. Currently, I
   am the Senior Manager for all rate cases.
- 3 Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY IN THIS
  4 PROCEEDING?
- The purpose of my testimony is to set forth my findings and recommendations resulting from ORS's examination of the application of Carolina
  Water Service, Inc. ("CWS", "Company" or "Applicant") in this docket. The application was filed on April 15, 2011.
- 9 Q. PLEASE DESCRIBE THE PROCEDURES USED TO PERFORM THE
  10 EXAMINATION OF THE COMPANY'S APPLICATION.
  - ORS's examination of the Company's application for Adjustments of Rates and Charges consisted of three major steps. In step one, ORS verified that the operating experience and rate base, reported by the utility in its application, were supported by the Company's accounting books and records for the test year. In the second step, ORS tested the underlying transactions in the books and records for the same period to ensure that the transactions were adequately supported, had a stated business purpose, were allowable for ratemaking purposes and were properly recorded. Lastly, our examination consisted of adjusting, as necessary, the revenues, expenditures and capital investments to normalize the Company's operating experience and rate base, in accordance with generally accepted regulatory principles and prior Commission orders.

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1	Q.	PLEASE IDENTIFY THE EXHIBITS ATTACHED TO YOUR
2		TESTIMONY.
3	A.	I have attached the following exhibits to my testimony relating to the
4		Application of Carolina Water Service, Inc.:
5		• Audit Exhibit SGS-1: Operating Experience, Rate Base, and Rates of Return
6		for Combined Operations
7		• Audit Exhibit SGS-2: Operating Experience, Rate Base, and Rates of Return
8		for Water Operations
9		• Audit Exhibit SGS-3: Operating Experience, Rate Base, and Rates of Return
10		for Sewer Operations
11		Audit Exhibit SGS-4: Explanation of Accounting and Pro forma Adjustments
12		• Audit Exhibit SGS-5: Computation of Depreciation and Amortization
13		Expense
14		Audit Exhibit SGS-6: Computation of Income Taxes

- 14
- Audit Exhibit SGS-7: Cash Working Capital Allowance 15
- Audit Exhibit SGS-8: Return on Equity 16
  - These exhibits were either prepared by me or were prepared under my direction and supervision in compliance with recognized accounting and regulatory procedures for water and wastewater utility rate cases. These exhibits show various aspects of CWS's operations and financial position.

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1	Q.	PLEASE DESC	CRIBE THE FORM	MAT OF	AUDIT	EXHIBIT	SGS-1	FOR
2		COMBINED	OPERATIONS	AND	ELABO	DRATE	ON	THE
3		CALCULATIO	NS.					

Audit Exhibit SGS-1 shows CWS's operating experience, rate base, and rates of return for water and wastewater operations for the test year ended September 30, 2010. The exhibit's format is designed to reflect the Application per books and ORS's proposed accounting and pro forma adjustments necessary to normalize the results of CWS's test year operations. The water and wastewater operations are also shown separately in Audit Exhibit SGS-2 and Audit Exhibit SGS-3. Column (1) shows the Application per books calculated by CWS for the test year ended September 30, 2010. ORS verified total operating revenues of \$7,088,036, total operating expenses of \$6,338,567 and net income for return of \$86,345 to the Company's books and records. ORS verified total rate base of \$23,989,809. Total per book rate of return of 0.36% was calculated by dividing net income for return by total rate base. Column (2) shows ORS's proposed accounting and pro forma adjustments designed to normalize the Application per books. An explanation of each adjustment is contained in Audit Exhibit SGS-4. Column (3) shows ORS's result of a normalized test year for CWS by adding columns (1) and (2). After the accounting and pro forma adjustments, net income for return of \$1,570,087 was computed using total operating revenues of \$7,940,473, less total operating expenses of \$6,384,723, and adding customer

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1		growth of \$14,337. Total rate base amounted to \$23,533,930 producing a return on
2		rate base of 6.67%. As shown on Audit Exhibit SGS-8, the resulting return on
3		equity was 6.76%.
4		Column (4) shows Applicant's proposed increase recalculated by ORS and the
5		calculation of taxes and customer growth associated with the proposed increase.
6		An explanation of each adjustment is contained in Audit Exhibit SGS-4.
7		Column (5) shows the effect of the Applicant's proposed rate increase by adding
8		columns (3) and (4). Net income for return of \$3,404,634 was computed using total
9		operating revenues of \$10,908,995 less total operating expenses of \$7,537,615, and
10		adding customer growth of \$33,254. Total rate base amounted to \$23,533,930
11		producing a return on rate base of 14.47%. As shown on Audit Exhibit SGS -8, the
12		resulting return on equity is 22.39%.
13	Q.	PLEASE EXPLAIN THE ADJUSTMENTS IN AUDIT EXHIBIT SGS-4.
14	A.	For comparative purposes, ORS and Applicant's adjustments are both
15		presented in Audit Exhibit SGS-4. The amounts stated in the following
16		adjustments reflect combined operations.
17		Adjustments 1 - Service Revenues - The ORS Water and Wastewater Department
18		proposes to normalize water and sewer revenues for the test year. Details of the
19		water service revenue adjustment of \$260,064 and the sewer service revenue
20		adjustment of \$155,769 are discussed in the direct testimony of ORS witness Willie
21		Morgan.

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1	Adjustment 2 - Miscellaneous Revenues - The ORS water and wastewater
2	Department proposes to adjust miscellaneous revenues for the test year. Details of
3	the adjustment for \$94,397 are discussed in the direct testimony of ORS witness
4	Willie Morgan.
5	Adjustment 3 - Uncollectible Accounts - The ORS Water and Wastewater
6	Department proposes to adjust for uncollectible accounts. The adjustment of
7	\$342,207 was provided by ORS witness Willie Morgan and is discussed in his
8	direct testimony.
9	Adjustment 4 - Salaries and Wages - ORS proposes to adjust operators' salaries by
10	annualizing the latest available salary information as of June 2011. A portion of
11	each employee's salary was allocated to CWS in accordance with Equivalent
12	Residential Connection ("ERC") amounts. Vacant positions were removed and
13	allocations were updated to reflect the most recent information. ORS computed
14	annualized operators' salaries of \$1,133,743, less per book salaries of \$1,147,661,
15	for an adjustment of (\$13,918).
16	Adjustment 5 - Purchased Sewer and Water - ORS and the Company propose to
17	remove \$249,878 for purchased water and sewer pass-through costs from
18	operating expenses. These costs are paid directly by the customer.
19	Adjustment 6 - Remove Water Project - ORS proposes to remove costs for a water
20	project that was expensed in the test year. The total amount of (\$45,500) should be
21	capitalized.

Adjustment 7 - Transportation Expenses - ORS proposes to adjust transportation
expenses to reflect allocated cost for employee usage of thirty-one CWS vehicles.
Total adjusted transportation costs which include fuel, auto repairs and tires, auto
licenses and other transportation expenses were \$2,408,542. In computing the
adjusted annual costs, ORS disallowed (\$27,008) of expenditures which were non-
allowable, had no apparent business purpose or lacked sufficient support. ORS
computed annual expenses of \$6,036 per vehicle instead of \$6,104 as proposed by
the Company. ORS removed (\$63,364) from the per book cost of \$182,176 to
reflect the test year level of \$118,812 for transportation expenses.
Adjustment 8- Operating Expenses Charged to Plant - ORS proposes to adjust for
a portion of employees' salaries, taxes, and benefits booked to plant for time spent
on capital projects. ORS updated the capitalization ratio to 19.53% and computed
an adjustment of \$69,745 to reduce the capitalized salaries charged to plant.
Adjustment 9 - Salaries and Wages - ORS proposes to adjust office salaries by
annualizing the latest available salary information as of June 2011. A portion of
each employee's salary was allocated to CWS in accordance with ERC amounts.
Vacant positions were removed and allocations were updated to reflect the most
recent information. ORS computed annualized office salaries of \$405,355 less per
book salaries of \$475,340, for an adjustment of (\$69,985).
Adjustment 10 - Office Supplies & Other Office Expense - ORS proposes to
adjust office supplies and other office expenses to remove non-allowable
expenditures of (\$41,144). These non-allowable expenditures included
undocumented expenses and items with no apparent business purpose.

Adjustment 11- Regulatory Commission Expense - ORS proposes to amortize rate
case expenses incurred for this rate case proceeding. ORS verified documented rate
case expenses of \$177,054 as of July 2011. The rate case expenses included costs
for legal fees, consulting, capitalized time, temporary staffing and miscellaneous
items related to filing the application and notice to the customers. Total rate case
expenses were amortized over a three-year period resulting in the test year amount
of \$59,018, less the per book amount of \$266,404, for an adjustment of (\$207,386).
Adjustment 12 - Pension & Other Benefits - ORS proposes to annualize pension
and health benefits associated with the salary adjustment for operators and office
employees. ORS did not include pension and health benefits for part-time
employees. Total ORS computed pension and other benefits was \$294,542, less
the per book amount of \$335,006, resulting in an adjustment of (\$40,464).
Adjustment 13 - Non-Utility Miscellaneous Income and Expenses - ORS proposes
to reduce operating expenses for items not related to utility operations. The total
adjustment removes (\$13,059) from operating expenses.
Adjustment 14 - Interest on Customer Deposits - ORS proposes to annualize
Adjustment 14 microst on Customer Deposits
interest on customer deposits by using the customer deposit balance of \$193,657
interest on customer deposits by using the customer deposit balance of \$193,657
interest on customer deposits by using the customer deposit balance of \$193,657 at year end and the PSC approved interest rate of 3.5%. ORS computed interest
interest on customer deposits by using the customer deposit balance of \$193,657 at year end and the PSC approved interest rate of 3.5%. ORS computed interest on customer deposits of \$6,778, less the per book amount of \$5,501, for an

customer accounts receivable and in the process trued-up customer deposits and
accrued interest. This issue is further discussed by ORS witness Dawn M. Hipp.
Adjustment 15 - Depreciation Expense - ORS proposes to annualize depreciation
expense and adjust for net plant additions, capitalized time, and disallowed plant.
The details of the depreciation expense adjustment are shown in Audit Exhibit
SGS-5. The depreciation rates were recommended by the ORS Water and
Wastewater Department. ORS's total depreciation expense amounted to \$963,581,
less the per book amount of \$1,011,086, for a total adjustment of (\$47,505.)
Adjustment 16 - Amortization of Contributions in Aid of Construction ("CIAC") -
ORS proposes to adjust the amortization of CIAC which includes contributions
after the test year of (\$856,576). ORS used total CIAC of (\$22,534,763) times
1.50%, for an amortization amount of (\$338,021). The per book amount was
(\$324,831), resulting in an adjustment of (\$13,190). See Audit Exhibit SGS-5.
Adjustment 17 - Payroll Taxes - ORS proposes to adjust for payroll taxes
associated with the adjusted test year salaries. The payroll taxes include FICA, and
state and federal unemployment taxes. ORS computed total taxes of \$123,297, less
the per book amount of \$130,342, resulting in an adjustment of (\$7,045.)
Adjustment 18 - Utility/Commission Taxes - ORS proposes to adjust for gross
receipts and utility/commission taxes. A total factor of .00951022, comprised of
the SCDOR factor of .003 and the PSC/ORS factor of .00651022, was used to
compute this adjustment. Using total pro forma revenues of \$852,437 multiplied by
00951022 resulted in an adjustment of \$8.106.

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1	Adjustment 19 - Income Taxes - ORS proposes to adjust income taxes after
2	accounting and pro forma adjustments. ORS used a 5% rate for state income taxes
3	and a composite rate of 35% for federal income taxes. Details of the computation
4	of income taxes are shown in SGS-6.
5	Adjustment 20 - Interest During Construction - ORS proposes to remove the
6	income associated with capitalized interest for projects under construction. CWS
7	does not propose to include construction work in progress ("CWIP") in rate base,
8	and therefore, the income associated with CWIP is not included as an offset to
9	expenses. The adjustment amounted to (\$9,437).
0	Adjustment 21 - Interest on Debt - ORS proposes to eliminate interest expense of
1	(\$653,687) from the computation of net income. Interest expense is considered for
2	the computation of the operating margin.
3	Adjustment 22 - Customer Growth - ORS proposes to adjust for customer growth
4	after the accounting and pro forma adjustments. The ORS Water and Wastewater
5	Department computed growth factors of 1.19126% for water and .87421% for
6	sewer.
7	Adjustment 23 - Vehicles - ORS proposes to adjust for the allocation of vehicles to
8	CWS employees. Each vehicle is allocated according to the percentage of work
9	each employee performs for CWS. In addition, ORS removed unused and
)	inoperable vehicles observed during the site visit of the Water and Wastewater
1	Department. ORS made an adjustment to remove (\$365,155) from per book plant
)	in service of \$654.785, to reflect the allocated vehicles for the test year of \$289,630.

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1	Adjustment 24 - Plant Additions — ORS proposes to adjust for known and
2	measurable net plant additions after the test year. The Company provided actual
3	plant additions and retirements of \$1,935,741 through June 2011. The Company's
4	application amount of \$1,251,683 was based on actual and estimated expenditures.
5	Based upon ORS's examination, \$59,340 of these proposed additions were
6	disallowed. ORS proposes an adjustment to include the remaining net plant
7	additions of \$1,876,401.
8	Adjustment 25 - Capitalized Wages - ORS proposes to adjust plant for a portion of
9	operators' salaries, taxes, and benefits associated with capital projects for the test
10	year. ORS's capitalized salary adjustment reduces plant in service by (\$69,745)
11	as reflected in ORS Adjustment 8.
12	Adjustment 26 - Gross Plant In Service - ORS proposes to capitalize expenditures
13	of \$45,500 associated with a water project that was expensed in the test year.
14	Adjustment 27 - Computers - ORS proposes to update allocated computers and
15	remove a portion of the Customer Care and Billing System ("CC&B) costs.
16	Mainframe computers, mini-computers, computer systems costs, and software are
17	allocated to the various subsidiaries based on ERC's. ORS recalculated computers
18	allocated to CWS and removed fully depreciated computers. Additionally, ORS
19	removed 74.65% or (\$5,322,971) from the initial Customer Care and Billing
20	System costs of \$7,126,679. ORS also removed other non-allowable expenditures
21	of \$108,878 related to Project Phoenix. The development of the 74.65% factor
22	was provided by the Water and Wastewater Department and is discussed by ORS

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witness Dawn M. Hipp. The result of the adjustment is a reduction to CWS
allocated plant of (\$397,643).
Adjustment 28 - Excess Book Value - ORS proposes to remove net excess book
value as approved in previous rate cases. The total excess book value of
\$1,937,905 is amortized at 1.50% and is shown as a reduction to depreciation
expense of (\$29,069) on Audit Exhibit SGS- 5. Excess book value of (\$743,227),
which is net of the accumulated amortization, is removed from plant in service.
Adjustment 29 - Non-allowable Plant - ORS proposes to reduce plant by
(\$508,123) to reflect non-allowable plant and other items. During the site visit of
the ORS Water and Wastewater Department, it was discovered that several
projects were not complete at the Georgetown/Lincolnshire and Pocalla/Sumter
sites. These costs have been removed along with DHEC costs that should have
been expensed in a previous year. Details and description of the non-allowable
plant items are discussed in the direct testimony of ORS witness Willie J.
Morgan.
Adjustment 30 - Accumulated Depreciation - ORS proposes to adjust
accumulated depreciation by \$682,310 to reflect depreciation expense for general
plant, pro forma retirements after test year, vehicle and computer adjustments and
non-allowable plant.
Adjustment 31- Cash Working Capital - ORS proposes to adjust cash working
capital for accounting and pro forma adjustments using a 45-day or 12.50%
allowance of maintenance and general expenses. See Audit Exhibit SGS-7.

1	Adjustment 32 - CIAC After Test Year - ORS proposes to adjust CIAC to reflect
2	contributions made after the test year of (\$856,576).
3	Adjustment 33 - CIAC Amortization - ORS proposes to adjust CIAC by \$13,190
4	to reflect the amortization from adjustment #16.
5	Adjustment 34 - Annualize Customer Deposits - ORS proposes to adjust for the
6	effect of annualized customer deposits on rate base of (\$1,277) as shown in
7	Adjustment #14.
8	Adjustment 35 - Correct Customer Deposits Balance - ORS proposes to adjust
9	customer deposits by (\$10,791) to reflect the correct per book balance for sewer
10	operations.
11	Adjustment 36 - Service Revenue - As provided by the ORS Water and
12	Wastewater Department, CWS's proposed rates would produce additional revenues
13	of \$1,973,636 for water operations and \$726,254 for sewer operations. Details of
14	this adjustment are shown in direct testimony of ORS witness Willie Morgan.
15	Adjustment 37 - Miscellaneous Revenue - As provided by the ORS Water and
16	Wastewater Department, an adjustment was made for \$269,437 for miscellaneous
17	revenue associated with Company's proposed rate increase. Details of the
18	adjustment are shown in the direct testimony of ORS witness Willie Morgan.
19	Adjustment 38 - Uncollectible Revenue - ORS proposes to adjust for uncollectible
20	accounts by (\$805) for the Company's proposed rate increase. The uncollectible
21	amount was provided by ORS witness Willie Morgan.
22	Adjustment 39 - Taxes Other Than Income - ORS proposes to adjust gross receipts
23	and utility/commission taxes associated with the revenues after the Company's

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1		proposed increase. A total factor of .00951022, comprised of the SCDOR factor of
2		.003 and the PSC/ORS factor of .00651022, was used to compute this adjustment.
3		ORS's total adjustment is \$28,232 using the Company's proposed increase of
4		\$2,968,522 and .00951022.
5		Adjustment 40 - Income Taxes - ORS proposes to adjust for income taxes
6		associated with the Company's proposed rate increase. See Audit Exhibit SGS-6
7		for the computation of income taxes.
8		Adjustment 41- Customer Growth - ORS proposes to adjust for customer growth
9		after the Company's proposed increase. The growth factors of 1.04167% for
10		water and .70796% for wastewater were computed by the ORS Water and
11		Wastewater Department.
12	Q.	PLEASE DESCRIBE THE REMAINING AUDIT EXHIBITS.
13	A.	Audit Exhibit SGS-5 shows the Depreciation Expense and Amortization
14		of CIAC Adjustment. Audit Exhibit SGS-6 shows the Computation of Income
15		Taxes. Audit Exhibit SGS-7 shows the calculation of the Cash Working Capital
16		Allowance. Audit Exhibit SGS-8 shows the calculation of Return on Equity.
17	Q.	DOES THIS CONCLUDE YOUR TESTIMONY?
18	A.	Yes.

#### Operating Experience, Rate Base and Rates of Return For the Test Year Ended September 30, 2010 Combined Operations

	(1) Application	(2) Accounting &	(3) After Accounting &	(4) Applicant's	(5) After Applicant's
<u>Description</u>	Per Books	Pro Forma Adjustments	Pro Forma Adjustments	Proposed Increase	Proposed Increase
	\$	\$	\$	\$	\$
Operating Revenues:					
Service Revenues - Water	2,173,555	260,064 (A)	2,433,619	1,973,636 (S)	4,407,255
Service Revenues - Sewer	5,170,766	155,769 (A)	5,326,535	726,254 (S)	6,052,789
Miscellaneous Revenues	164,957	94,397 <b>(B)</b>	259,354	269,437 (T)	528,791
Uncollectible Accounts	(421,242)	342,207 (C)	(79,035)	(805) (U)	(79,840)
Total Operating Revenues	7,088,036	852,437	7,940,473	2,968,522	10,908,995
Operating Expenses					
Maintenance Expenses	2,749,597	196,841 ( <b>D</b> )	2,946,438	0	2,946,438
General Expenses	1,927,393	(372,038) (E)	1,555,355	0	1,555,355
Interest on Customer Deposits	0	1,277 <b>(F)</b>	1,277	0	1,277
Depreciation	1,011,086	(47,505) ( <b>G</b> )	963,581	0	963,581
Amortization of CIAC	(324,831)	(13,190) <b>(H)</b>	(338,021)	0	(338,021)
Taxes Other Than Income	790,756	1,061 ( <b>I</b> )	791,817	28,232 (V)	820,049
Income Taxes - State & Federal	203,280	279,710 (J)	482,990	1,124,660 <b>(W)</b>	1,607,650
Amortization Investment Tax Credit	(8,852)	0	(8,852)	0	(8,852)
Amortization of Plant Acq. Adj.	(9,862)	0	(9,862)	0	(9,862)
Total Operating Expenses	6,338,567	46,156	6,384,723	1,152,892	7,537,615
Total Operating Income	749,469	806,281	1,555,750	1,815,630	3,371,380
Less: Interest During Construction	9,437	(9,437) (K)	0	0	0
Less: Interest on Debt	653,687	(653,687) (L)	0	0	0
Plus: Customer Growth	0	14,337 (M)	14,337	18,917 (X)	33,254
Net Income for Return	86,345	1,483,742	1,570,087	1,834,547	3,404,634
Original Cost Rate Base:					
Gross Plant in Service	52,220,287	(161,992) (N)	52,058,295	0	52,058,295
Accumulated Depreciation	(8,795,680)	_682,310_( <b>O</b> )	(8,113,370)	0	(8,113,370)
Net Plant in Service	43,424,607	520,318	43,944,925	0	43,944,925
Cash Working Capital	683,468	(120,743) (P)	562,725	0	562,725
Contributions in Aid of Construction	(18,096,671)	(843,386) (Q)	(18,940,057)	0	(18,940,057)
Accumulated Deferred Income Taxes	(1,485,214)	0	(1,485,214)	0	(1,485,214)
Customer Deposits	(208,584)	(12,068) ( <b>R</b> )	(220,652)	0	(220,652)
Advances in Aid of Construction	(1,600)	0	(1,600)	0	(1,600)
Plant Acquisition Adjustment	(326,197)		(326,197)	0	(326,197)
Total Rate Base	23,989,809	(455,879)	23,533,930	0	23,533,930
Return on Rate Base	0.36%	:	6.67%		14.47%
Operating Margin - Note	-8.00%	:	10.00%		24.10%
Interest Expense	653,687	122,335	776,022		776,022

Note: Operating Margin is computed using Net Income for Return less Interest Expense and divided by Total Operating Revenues.

#### Operating Experience, Rate Base and Rates of Return For the Test Year Ended September 30, 2010 Water Operations

	(I)	(2) Accounting &	(3) After	(4) Applicant's	(6) After Applicant's
	Application Per	Pro Forma	Accounting & Pro Forma	Proposed	Proposed
<u>Description</u>	Books	Adjustments	Adjustments	Increase	Increase
	\$	\$	\$	\$	\$
Operating Revenues:					1 105 055
Service Revenues - Water	2,173,555	260,064 (A)	2,433,619	1,973,636 (S)	4,407,255
Miscellaneous Revenues	95,741	29,603 ( <b>B</b> )	125,344	114,115 (T)	239,459
Uncollectible Accounts	(244,489)	107,316 (C)	(137,173)	(341) (U)	(137,514)
Total Operating Revenues	2,024,807	396,983	2,421,790	2,087,410	4,509,200
Operating Expenses					
Maintenance Expenses	930,053	160,588 (D)	1,090,641	0	1,090,641
General Expenses	1,118,658	(215,886) (E)	902,772	0	902,772
Interest on Customer Deposits	0	741 <b>(F)</b>	741	0	741
Depreciation	393,833	(33,483) (G)	360,350	0	360,350
Amortization of CIAC	(107,375)	(7,691) <b>(H)</b>	(115,066)	0	(115,066)
Taxes Other Than Income	458,955	(311) ( <b>I</b> )	458,644	19,852 (V)	478,496
Income Taxes - State & Federal	117,983	(300,251) (J)	(182,268)	790,841 ( <b>W</b> )	608,573
Amortization Investment Tax Credit	(5,138)	0	(5,138)	0	(5,138)
Amortization of Plant Acq. Adj.	(4,673)	0	(4,673)	0	(4,673)
Total Operating Expenses	2,902,296	(396,293)	2,506,003	810,693	3,316,696
Total Operating Income	(877,489)	793,276	(84,213)	1,276,717	1,192,504
Less: Interest During Construction	5,477	(5,477) ( <b>K</b> )	0	0	0
Less: Interest on Debt	379,400	(379,400) (L)	0	0	0
Plus: Customer Growth	0	0 (M)		14,206 (X)	14,206
Net Income for Return	(1,262,366)	1,178,153	(84,213)	1,290,923	1,206,710
Original Cost Rate Base:					
Gross Plant in Service	17,252,817	(256,924) (N)	16,995,893	0	16,995,893
Accumulated Depreciation	(3,437,523)	319,673 (O)	(3,117,850)	0	(3,117,850)
Net Plant in Service	13,815,294	62,749	13,878,043	0	13,878,043
Cash Working Capital	313,458	(64,281) (P)	249,177	0	249,177
Contributions in Aid of Construction	(6,044,637)	(553,263) (Q)	(6,597,900)	0	(6,597,900)
Accumulated Deferred Income Taxes	(862,018)	0	(862,018)	0	(862,018)
Customer Deposits	(127,325)	(741) (R)	(128,066)	0	(128,066)
Advances in Aid of Construction	(800)	0	(800)	0	(800)
Plant Acquisition Adjustment	(168,804)	0	(168,804)	0	(168,804)
Total Rate Base	6,925,168	(555,536)	6,369,632	0	6,369,632
Return on Rate Base	-18.23%		-1.32%		18.94%
Operating Margin	-81.08%	,	-12.15%		22.10%
Interest Expense	379,400	(169,364)	210,036		210,036

Note: Operating Margin is computed using Net Income for Return less Interest Expense and divided by Total Operating Revenues.

## Carolina Water Service, Inc. Docket No. 2011-47-WS Operating Experience, Rate Base and Rates of Return For the Test Year Ended September 30, 2010 Sewer Operations

	(1) Application Per	(2) Accounting & Pro Forma	(3) After Accounting & Pro Forma	(4) Applicant's Proposed	(6) After Applicant's Proposed
<u>Description</u>	Books	Adjustments	Adjustments	Increase	Increase
	\$	\$	\$	\$	\$
Operating Revenues:	* 180 844	155 560 (1)	6 226 625	#2/ 25A /E)	6 053 700
Service Revenues - Sewer	5,170,766	155,769 (A)	5,326,535	726,254 (S)	6,052,789
Miscellaneous Revenues	69,216	64,794 <b>(B)</b>	134,010	155,322 (T)	289,332 57,674
Uncollectible Accounts	(176,753)	234,891 (C)	58,138_	(464) (U)	57,674
Total Operating Revenues	5,063,229	455,454	5,518,683	881,112	6,399,795
Operating Expenses					
Maintenance Expenses	1,819,544	36,253 <b>(D)</b>	1,855,797	0	1,855,797
General Expenses	808,735	(156,152) (E)	652,583	0	652,583
Interest on Customer Deposits	0	536 (F)	536	0	536
Depreciation	617,253	(14,022) ( <b>G</b> )	603,231	0	603,231
Amortization of CIAC	(217,456)	(5,499) (H)	(222,955)	0	(222,955)
Taxes Other Than Income	331,801	1,372 (l)	333,173	8,380 (V)	341,553
Income Taxes - State & Federal	85,297	579,961 ( <b>J</b> )	665,258	333,819 (W)	999,077
Amortization Investment Tax Credit	(3,714)	0	(3,714)	0	(3,714)
Amortization of Plant Acq. Adj.	(5,189)	0	(5,189)	0	(5,189)
Total Operating Expenses	3,436,271	442,449	3,878,720	342,199	4,220,919
Total Operating Income	1,626,958	13,005	1,639,963	538,913	2,178,876
Less: Interest During Construction	3,960	(3,960) (K)	0	0	0
Less: Interest on Debt	274,287	(274,287) (L)	0	0	0
Plus: Customer Growth	0	14,337 (M)	14,337	4,711 (X)	19,048
Net Income for Return	1,348,711	305,589	1,654,300	543,624	2,197,924
Original Cost Rate Base:					
Gross Plant in Service	34,967,470	94,932 (N)	35,062,402	0	35,062,402
Accumulated Depreciation	(5,358,157)	362,637 (O)	(4,995,520)	0	(4,995,520)
Net Plant in Service	29,609,313	457,569	30,066,882	0	30,066,882
Cash Working Capital	370,010	(56,462) (P)	313,548	0	313,548
Contributions in Aid of Construction	(12,052,034)	(290,123) (Q)	(12,342,157)	0	(12,342,157)
Accumulated Deferred Income Taxes	(623, 196)	0	(623,196)	0	(623,196)
Customer Deposits	(81,259)	(11,327) ( <b>R</b> )	(92,586)	0	(92,586)
Advances in Aid of Construction	(800)	0	(800)	0	(800)
Plant Acquisition Adjustment	(157,393)	0	(157,393)	0	(157,393)
Total Rate Base	17,064,641	99,657	17,164,298	0	17,164,298
Return on Rate Base	7.90%	:	9.64%		12.81%
Operating Margin	21.22%	;	19.72%		25.50%
Interest Expense	274,287	291,699	565,986		565,986

Note: Operating Margin is computed using Net Income for Return less Interest Expense and divided by Total Operating Revenues.

Description	\$ Combined Operations	\$ Water Operations	\$ Sewer Operations
Accounting and Pro forma Adjustments			
Operating Revenues			
(A) Service Revenues			
I To adjust service revenues to reflect test year customer billings.			
Per ORS	415,833	260,064	155,769
Per CWS	293,730	250,579	43,151
(B) Miscellaneous Revenues			
2 To adjust miscellaneous revenues to reflect various adjustment of the Water and Wastewater Department.			
Per ORS	94,397	29,603	64,794
Per CWS	0	0	0
(C) Uncollectible Accounts			
3 To adjust uncollectible accounts to reflect actual bad debt.			
Per ORS	342,207	107,316	234,891
Per CWS	(29,661)	(28,186)	(1,475)
(D) Maintenance Expenses			
Salaries & Wages			
4 To annualize operators' salaries for the test year.			
Per ORS	(13,918)	(8,072)	(5,846)
Per CWS	134,377	77,990	56,387
Purchased Sewer & Water			
5 To adjust for purchased sewer and water pass-through costs.			
Per ORS	249,878	210,484	39,394_
Per CWS	249,878	210,484	39,394
Maintenance and Repair			
6 To remove water project write-off from operating expenses.			
Per ORS	(45,500)	(45,500)	0
Per CWS	0	0	0

<b>Description</b>	\$ Combined Operations	\$ Water Operations	\$ Sewer Operations
Transportation			
7 To adjust for allocated transportation expense including fuel and auto repairs.			
Per ORS	(63,364)	(36,776)	(26,588)
Per CWS	(27,880)	(16,181)	(11,699)
Operating Expenses Charged to Plant			
8 To adjust operating expense charged to plant (capitalized time) for actual salary expenses and associated taxes and benefits.			
Per ORS	69,745	40,452	29,293
Per CWS	48,773	28,313	20,460
Total ORS - Maintenance Expenses	196,841	160,588	36,253
(E) General Expenses			
Salaries & Wages			
9 To annualize office salaries for the test year.			
Per ORS	(69,985)	(40,591)	(29,394)
Per CWS	(28,970)	(16,814)	(12,156)
Office Supplies & Other Office Expense			
10 To remove nonallowable amounts from office supplies and other office expenses.			
Per ORS	(41,144)	(23,880)	(17,264)
Per CSW	(127)	(74)	(53)
Regulatory Commission Expense			
11 To amortize current rate case expenses over a three-year period.			
Per ORS	(207,386)	(120,367)	(87,019)
Per CWS	(145,464)	(84,427)	(61,037)
Pension & Other Benefits			
12 To annualize pension and other benefits associated with the adjusted test year salaries.			
Per ORS	(40,464)	(23,469)	(16,995)
Per CWS	65,675	38,117	27,558

Description	\$ Combined Operations	\$ Water Operations	\$ Sewer Operations
Non-Utility Miscellaneous Income and Expenses			
13 To remove non-utility income and expenses.			
Per ORS	(13,059)	(7,579)	(5,480)
Per CWS	0	4/ 0	0
Total ORS - General Expenses	(372,038)	(215,886)	(156,152)
(F) Interest on Customer Deposits			
14 To annualize interest on customer deposits.			
Per ORS	1,277	741	536
Per CWS	0	0	0
(G) Depreciation Expense			
15 To annualize depreciation expense for known and measurable plant in service.			
Per ORS	(47,505)	(33,483)	(14,022)
Per CWS	33,938	18,392	15,546
(H) Amortization of Contributions in Aid of Construction (CIAC)			
16 To annualize the amortization of CIAC.			
Per ORS	(13,190)	(7,691)	(5,499)
Per CWS	(17,617)	(8,696)	(8,921)
(I) Taxes Other Than Income			
17 To adjust payroll taxes associated with the adjusted test year salaries.			
Per ORS	(7,045)	(4,086)	(2,959)
Per CWS	12,185	7,072	5,113
18 To adjust gross receipts and utility/commission taxes after the accounting and pro forma adjustments using a factor of .00951022 (.003 for SCDOR and .00651022 for PSC/ORS.)			
Per ORS	8,106	3,775	4,331
Per CWS	294	251	43
Total Per ORS -Taxes Other Than Income	1,061	(311)	1,372

#### 4 of 7

#### Carolina Water Service, Inc. **Docket No. 2011-47-WS**

Description	\$ Combined Operations	\$ Water Operations	\$ Sewer Operations
(J) Income Taxes			
19 To adjust state and federal income taxes after accounting and pro forma adjustments. See Audit Exhibit SGS-6.			
Per ORS	279,710	(300,251)	579,961
Per CWS	(160,620)	(507,594)	346,974
(K) Interest During Construction (IDC)			
20 To eliminate IDC for rate making purposes. Construction work in progress was not included in rate base; therefore, IDC is eliminated as an addition to net income.			
Per ORS	(9,437)	(5,477)	(3,960)
Per CWS	(9,437)	(5,477)	(3,960)
(L) Interest on Debt			
21 To eliminate interest expense from operating expenses. Adjusted interest expense will be used to compute an operating margin.			
Per ORS	(653,687)	(379,400)	(274,287)
Per CWS	180,333	(121,130)	301,463
(M) Customer Growth			
22 To adjust for customer growth after accounting and pro forma adjustments. The growth factors of 1.19126% for water and .87421% for wastewater were provided by the Water and Wastewater Department.			
Per ORS	14,337	0	14,337
Per CWS	0	0	0
(N) Gross Plant in Service			
23 To reflect adjusted vehicles allocated to CWS.			
Per ORS	(365,155)	(211,936)	(153,219)
Per CWS	(191,515)	(111,155)	(80,360)
24 To adjust gross plant in service for net additions documented as of June 2011.			
Per ORS	1,876,401	1,010,439	865,962
Per CWS	1,251,683	893,630	358,053

<b>Description</b>	\$ Combined Operations	\$ Water Operations	\$ Sewer Operations
25 To reduce capitalized salaries, taxes, and benefits associated with Operating Expenses Charged to Plant.			
Per ORS	(69,745)	(40,452)	(29,293)
Per CWS	(48,773)	(28,313)	(20,460)
26 To include plant for water project that should be capitalized.			
Per ORS	45,500	45,500	0
Per CWS	0	0	0
27 To adjust for computer allocation updates and removal of a portion of the Customer Care and Billing System.			
Per ORS	(397,643)	(230,792)	(166,851)
Per CWS	0	0	0
28 To remove excess book value according to previous orders.			
Per ORS	(743,227)	(431,369)	(311,858)
Per CWS	0	0	0
29 To remove non-allowable plant.			
Per ORS	(508,123)	(398,314)	(109,809)
Per CWS	0	0	0
Total Per ORS	(161,992)	(256,924)	94,932
(O) Accumulated Depreciation			
30 To adjust for depreciation expense, retirements and nonallowable plant.			
Per ORS	682,310	319,673	362,637
Per CWS	120,359	69,856	_50,503
(P) Cash Working Capital			
31 To adjust cash working capital after accounting and pro forma adjustments. See Audit Exhibit SGS-7.			
Per ORS	(120,743)	(64,281)	(56,462)
Per CWS	32,176	26,934	5,242
(Q) Contributions in Aid of Construction (CIAC)			
32 To adjust CIAC to reflect contributions after the test year.			
Per ORS	(856,576)	(560,954)	(295,622)
Per CWS	0	0	0

Description	\$ Combined Operations	\$ Water Operations	\$ Sewer Operations
33 To adjust CIAC to reflect the amortization of CIAC expense as a result of ORS Adjustment 16.			
Per ORS	13,190	7,691	5,499
Per CWS	0	0	0
Total ORS CIAC	(843,386)	(553,263)	(290,123)
(R) Customer Deposits			
34 To adjust for interest on customer deposits as a result of Adjustment #14.			
Per ORS	(1,277)	(741)	(536)
Per CWS	0	0	0
35 To adjust to reflect correct customer deposits balance per books.			
Per ORS	(10,791)	0	(10,791)
Per CWS	0	0	0
Total ORS Customer Deposits	(12,068)	(741)	(11,327)
Proposed Increase			
(S)			
36 To adjust water and sewer service revenues for ORS's recalculation of the Company's proposed rate increase.			
Per ORS	2,699,890	1,973,636	726,254
Per CWS	2,470,877	1,966,875	504,002
(T)			
37 To adjust miscellaneous revenues for ORS's recalculation of the Company's proposed rate increase.			
Per ORS	269,437	114,115	155,322
Per CWS	0	0	0
(U)			
38 To adjust for uncollectible accounts associated with the Company's proposed rate increase.			
Per ORS	(805)	(341)	(464)
Per CWS	(238,469)	(221,241)	(17,228)

Description	\$ Combined Operations	\$ Water Operations	\$ Sewer Operations
(V)	<del></del>		
39 To adjust gross receipts and utility/commission taxes associated with the Company's proposed increase using a factor of .00951022 (.003 for SCDOR and .00651022 for PSC/ORS.)			
Per ORS	28,232	19,852	8,380
Per CWS	2,471	1,967	504
(W)			
40 To adjust state and federal income taxes associated with the Company's proposed increase. See Audit Exhibit SGS-6.			
Per ORS	1,124,660	790,841	333,819
Per CWS	852,950	666,952	185,998
(X)			
41 To adjust for customer growth after the proposed increase. The growth factors of 1.19126% for water and .87421% for wastewater were provided by the Water and Wastewater Department.			
Per ORS	18,917	14,206	4,711
Per CWS	0	0	0

#### Computation of Depreciation and Amortization Expense For the Test Year Ended September 30, 2010

	Combined Operations	Water Operations	Sewer Operations
	\$	\$	\$
Depreciation Adjustment Gross Plant @ September 30, 2010 Add/Remove	52,220,287	17,252,817	34,967,470
Net Plant Additions @ June 2011	1,876,403	1,010,440	865,963
Capitalize Well Project	45,500	45,500	0
Non-Allowable Plant	(508,123)	(398,314)	(109,809)
Capitalized Time from Wage Adjustment	(69,745)	(40,452)	(29,293)
Less:			(0= < 15)
Organization @ 9/30/10	(110,429)	(82,784)	(27,645)
Land @ 9/30/10	(268,191)	(178,189)	(90,002)
Vehicles @ 9/30/10	(654,785)	(379,775)	(275,010)
Computers @ 9/30/10	(2,115,498)	(1,227,835)	(887,663)
Net Plant	50,415,419	16,001,408	34,414,011
Plant Depreciation @ 1.5% (66.67 years)	756,231	240,021	516,210
<u>Vehicles</u> @ 9/30/10	289,630	167,985	121,645
Less: Fully Depreciated Vehicles	(35,508)	(20,595)	(14,913)
Less. Fully Depreciated vehicles	254,122	147,390	106,732
Vehicle Depreciation @ 16.67% (6 years)	42,362	24,570	17,792
		005.040	720.012
Computers @ 9/30/10	1,717,855	997,043	720,812
Less: Fully Depreciated Computers	(165,402)	(95,999)	(69,403) 651,409
	1,552,453	901,044	031,409
Computer Depreciation @ 12.5% (8 years)	194,057	112,631	81,426
Less: Amortization of Excess Book Value	(29,069)	(16,872)	(12,197)
Total Depreciation	963,581	360,350	603,231
Less: Per Books Depreciation	1,011,086	393,833	617,253
ORS Adjustment	(47,505)	(33,483)	(14,022)
Company's Adjustment	(17,185)	(2,841)	(14,344)
Amortization of CIAC Adjustment Gross CIAC @ 9/30/10	(21,678,187)	(7,110,134)	(14,568,053)
CIAC Additions After Test Year	(856,576)	(560,954)	(295,622)
Total CIAC	(22,534,763)		(14,863,675)
CIAC Amortization @ 1.5% (66.67 years)	(338,021)	(115,066)	(222,955)
Less: Per Books Amortization of CIAC	(324,831)	(107,375)	(217,456)
ORS Adjustment	(13,190)	(7,691)	(5,499)
Company's Adjustment	(17,617)	(8,696)	(8,921)

130,598

86,962

43,636

35.0%

868,479

578,296

290,183

333,819

2,481,369

79,552

(23,826)

103,378

1,511,489

529,021

(158,442)

687,463

790,841

35.0%

### Carolina Water Service, Inc. Docket No. 2011-47-WS Computation of Income Taxes For the Test Year Ended September 30, 2010

For the 1	Fest Year Ended September 30, 20	10	
After Ac	counting & Pro Forma Adjustmen	nts	
	\$ Combined Operations	\$ Water Operations	\$ Sewer Operations
Operating Revenues	7,940,473	2,421,790	5,518,683
Less: Operating Expenses	5,901,733	2,688,271	3,213,462
Net Operating Income Before Taxes	2,038,740	(266,481)	2,305,221
Less: Annualized Interest Expense	776,022	210,036	565,98 <u>6</u>
Taxable Income - State	1,262,718	(476,517)	1,739,235
State Income Tax %	5.0%	5.0%	5.0%
State Income Taxes	63,136	(23,826)	86,962
Less: State Income Taxes Per Book	21,770	12,635	9,135
Adjustment to State Income Taxes	41,366	(36,461)	77,827
Taxable Income - Federal	1,199,582	(452,691)	1,652,273
Federal Income Taxes %	35.0%	35.0%	35.0%
Federal Income Taxes	419,854	(158,442)	578,296
Less: Federal Income Taxes Per Book	<u> 181,510</u>	105,348	76,162
Adjustment to Federal Income Taxes	238,344	(263,790)	502,134
Total Adjustment to Income Taxes	279,710	(300,251)	579,961
After	Applicant's Proposed Increase	· · · · · · · · · · · · · · · · · · ·	
	\$ Combined	\$ Water	\$ Sewer
	Operations	Operations	Operations
Operating Revenues	10,908,995	4,509,200	6,399,795
Less: Operating Expenses	5,929,965	2,708,123	3,221,842
Net Operating Income Before Taxes	4,979,030	1,801,077	3,177,953
Less: Annualized Interest Expense	776,022	210,036	565,986
Taxable Income - State	4,203,008	1,591,041	2,611,967
State Income Tax %	5.0%	5.0%	5.0%

210,150

63,136

147,014

35.0%

3,992,858

1,397,500

419,854

977,646

1,124,660

State Income Taxes

Taxable Income - Federal

Federal Income Taxes %

Federal Income Taxes

Less: State Income Taxes As Adjusted

Adjustment to State Income Taxes

Less: Federal Income Taxes As Adjusted

Adjustment to Federal Income Taxes

Total Adjustment to Income Taxes

### Carolina Water Service, Inc. Docket No. 2011-47-WS Cash Working Capital Allowance For the Test Year Ended September 30, 2010

After Accounting & Pro Forma Adjustments	\$ Combined Operations	\$ Water Operations	\$ Sewer Operations
Maintenance Expenses General Expenses	2,946,438 1,555,355	1,090,641 902,772	1,855,797 652,583
Total Expenses for Computation	4,501,793	1,993,413	2,508,380
Allowable Rate	12.50%	12.50%	12.50%
Computed Cash Working Capital	562,725	249,177	313,548
Cash Working Capital - Application Per Books	683,468	313,458	370,010
Cash Working Capital Adjustment - ORS Accounting & Pro Forma Adjustment	(120,743)	(64,281)	(56,462)
Cash Working Capital Adjustment - CWS	32,176	26,934	5,242

### Carolina Water Service, Inc. Docket No. 2011-47-WS Return on Equity Capital Structure at September 30, 2010

# Combined Operations

After Applicant's Proposed Increase	Overall For	3 30% €	11.17% 2,628,612	14 4792 6 3 404 634
After Applicant's		١ _		930
	e Rafe	22 \$ 11.793.65		87 \$ 23.533.930
ustments	Income For Return	\$ 776.0	794,065	\$ 1.570.087
After Accounting and Pro forma Adjustments	Embedded Overall Cost/Return Cost/Return		3.37%	6.67% \$
Accounting and	Embedded Cost/Return	6.58%	6.76%	0
After /	Rate Base	\$ 11,793,65	11,740,279	\$ 23,533,93(
	income For Return	791,055	(704,710)	86,345
Per Books	Overall Cost/Return	3.30% \$	-2.94%	0.36% \$
Application Per Books	Embedded Overall Cost/Return Cost/Retu	6.58%	-5.89%	
	Rate Base	_	11,967,701	359,185,409 100.00% \$ 23,989,809
	Ratio	50.11% \$	49.89%	100.00% \$
į	(Note) Capital Structure		179,185,409	\$ 359,185,409
	Description	Long-Term Debt \$	Members' Equity	Totals

## Water Operations

		1		Application Per B	Per Books		After Acc	counting and P	After Accounting and Pro forma Adjustments	ments	Afte	r Applicant's P	After Applicant's Proposed Incresses	9.
Description	Capital Structure	Ratio	Rate Base	Embedded Overall Cost/Return Cost/Retui	Overall Cost/Return	Income For Return	Rate Base	Embedded Cost/Return	Overall Cost/Return	Income For Return	Rate	Embedded	Overall	Income
											CHOC	COSUMERIN	COSUREIRE	return
Long-Term Debt \$ 180,000,000 50,11% \$ 3,470,437 Members' Equity 179,185,409 49,89% 3,454,731	179,185,409	50.11% \$ 49.89%	3,470,437	6.58%	3.30% \$ -21.53%	228,355 \$ (1,490,721)	3,192,039 3,177,593	6.58% -9.26%	3.30% \$	210,036 <b>\$</b> (294,249)	3,192,039	6.58%	3.30% \$ 15.64%	210,036
Totals \$	359,185,409	359,185,409 100.00% \$ 6,925,168	6,925,168		-18.23% \$	(1,262,366) \$	6,369,632	. "	-1.32% \$	(84,213) \$	6,369,632		18.94% \$	1,206,710

# Sewer Operations

				Application Per B	Per Books		After Acc	ounting and Pi	After Accounting and Pro forma Adjustments	ments	Afte	r Anolicant's P	After Applicant's Proposed Incress	
	Canital		Rafe	Emhoddod	Overall	Income	1	E-haddad		Income				Іпсоте
Description	Structure	Ratio	Base	Base Cost/Return Cost/Return	Cost/Return	Return	Base	Cost/Return	Cost/Return	Return	Kare Base	Cost/Return	Overall Cost/Return	For Return
Long-Term Debt \$ Members' Equity	\$ 180,000,000 50.11% \$ 8,551,671 179,185,409 49.89% 8,512,970	50.11% \$ 49.89%	8,551,671 8,512,970	6.58%	3,30% \$ 4.60%	562,700 <b>\$</b> 786,011	8,601,612	6.58%	3.30% \$	565,986 \$	8,601,612	6.58%	3.30% \$	565,986
Totals	\$ 359,185,409	359,185,409 100.00% \$ 17,064,641	17,064,641			1,348,711 \$	17,164,298		9.64% \$	1,654,300	17,164,298		12.81% \$	2,197,924

Note: ORS used the capital structure of Utilities, Inc., the parent company.